"Activity Led Learning: Changing cultures and building the teaching environment to achieve industry ready engineering graduates"

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- Faculty covering broad range of Engineering, Computing and Mathematics subjects
- 5000 students: 3700 undergraduate, 1100 taught postgraduate and 200 research
- 500 staff of whom 400 are academic
- League table performance, especially teaching, was not good enough



#### Presentation plan

- Why change?
  - Local drivers
  - Industry and employer drivers
  - Government drivers
- Defining a Faculty view for a new pedagogy
- The change process
  - What went well and why? What went wrong?
- Activity Led Learning in practice
  - Broadly defined activity led process
  - Developing supporters
- Learning spaces for ALL



### Drivers for change (1)

#### Government

- Student course completion rates
- Good honours and employment rates
- Student satisfaction rates
- League tables
- Tuition fees
- Industry and employers
  - Developing an industry ready culture
  - 'Soft' skills (project management, team working, communication)
  - Current knowledge



### Drivers for change (2)

- Local drivers
  - Students and satisfaction with learning
  - Possibility of a new building
  - History of technical education
- Pedagogy
  - Desire to develop a coherent learning approach
  - Reputation for learning and teaching



# Faculty vision for teaching, learning and assessment

- Learning should be led by activity
  - Projects, industry posed problems, case studies, practical challenges, design exercises should be cross cutting, demonstrating integration
- Learning should be linked to the laboratory or workshop
- Learning should be in an industrial or commercial context
- Learning in close partnership with practice



### Putting the vision into practice

- Activity Led Learning: moving from vision and strategy to real examples.
- A strong and often repeated message
- Find a willing pilot
- Make sure that the study is academic these are academics after all
- Bring the students into the team
- Refine the message and repeat it again and again and again and again and .....



# Managing change – with an academic community!

- Involve the community in developing a strategy
- Create a group of supporters
- Fund activity that underpins and supports the project
- Communicate, more than you can imagine
- Publish the results
- Gain some international support
- Develop staff to become facilitators
- Be persistent



#### What worked? And what was more difficult?

- Pilot project, funded projects, group of supporters
- Mass communication events, international support
- Subject related difficulties, need examples from practice
- Staff buy-in
- Workload planning, staff profile needed change (TA's)



# Designing learning spaces for ALL – external view





# Designing learning spaces for ALL – Campus approach







### **Designing learning spaces for ALL - Courtyard**







# Designing learning spaces for ALL – Collaborative space







# Designing learning spaces for ALL – Student space











# Designing learning spaces for ALL – Student space







### **Designing learning spaces for ALL - Classrooms**





# Designing learning spaces for ALL – Lecture spaces







### Designing learning spaces for ALL - Laboratories







#### And what is next?

#### So far we have

- A 10-15% improvement in completion
- A 10% improvement in grades
- Enhanced employment of graduates
- Some staff turnover, unfortunately
- Next steps
  - More projects across year groups and with more interdisciplinarity
  - More investigation into learning styles and matching approaches to teaching to students

